

Exhibit 1

General Motors Company and Subsidiaries Supplemental Material (Unaudited)

The accompanying tables and charts for securities analysts include earnings before interest and taxes (EBIT), EBIT adjusted and Automotive free cash flow which are not prepared in accordance with Accounting Principles Generally Accepted in the United States of America (U.S. GAAP) and have not been audited or reviewed by GM's independent auditors. EBIT, EBIT adjusted and Automotive free cash flow are considered non-GAAP financial measures.

Management believes these non-GAAP financial measures provide meaningful supplemental information regarding GM's operating results because they exclude amounts that management does not consider part of operating results when assessing and measuring the operational and financial performance of the organization. Management believes these measures allow it to readily view operating trends, perform analytical comparisons and benchmark performance among geographic regions. Accordingly, GM believes these non-GAAP financial measures are useful in allowing for greater transparency of GM's core operations and they are therefore used by management in its financial and operational decision-making.

While management believes that these non-GAAP financial measures provide useful information, they are not operating measures under U.S. GAAP and there are limitations associated with their use. GM's calculation of these non-GAAP financial measures may not be completely comparable to similarly titled measures of other companies due to potential differences between companies in their method of calculation. As a result, the use of these non-GAAP financial measures has limitations and should not be considered in isolation from, or as a substitute for, other measures such as Net income or Net income attributable to common stockholders. Due to these limitations, these non-GAAP financial measures are used as a supplement to U.S. GAAP measures.

The following table summarizes the reconciliation of EBIT to its most comparable U.S. GAAP measure (dollars in millions):

	Successor					
	Year Ended December 31, 2010	Three Months Ended December 31, 2010	Three Months Ended September 30, 2010	Three Months Ended June 30, 2010	Three Months Ended March 31, 2010	Three Months Ended December 31, 2009
Operating segments						
GMNA(a)	\$ 5,748	\$ 813	\$ 2,125	\$ 1,592	\$ 1,218	\$ (3,443)
GME(a)(b)	(1,764)	(568)	(559)	(160)	(477)	(799)
GMIO(a)(b)	2,262	334	516	504	908	428
GMSA(a)(b)	818	195	163	195	265	291
GM Financial(c)	129	129	—	—	—	—
Total operating segments	7,193	903	2,245	2,131	1,914	(3,523)
Corporate and eliminations(b)	284	442	30	(98)	(90)	(523)
EBIT(c)	7,477	1,345	2,275	2,033	1,824	(4,046)
Interest income	465	136	125	114	90	75
Automotive interest expense	1,098	248	263	250	337	329
Income tax expense (benefit)	672	(173)	(25)	361	509	(861)
Net income (loss) attributable to stockholders	6,172	1,406	2,162	1,536	1,068	(3,439)
Less: Cumulative dividends on and charge related to purchase of preferred stock	1,504	896	203	202	203	81
Net income attributable to common stockholders	\$ 4,668	\$ 510	\$ 1,959	\$ 1,334	\$ 865	\$ (3,520)

- (a) Interest and income taxes are recorded centrally in Corporate; therefore, there are no reconciling items for GM's automotive operating segments between EBIT and Net income (loss) attributable to stockholders.
- (b) In the year ended December 31, 2010 GM changed its managerial and financial reporting structure so that certain entities geographically located within Russia and Uzbekistan were transferred from GM's GME segment to GM's GMIO segment and certain entities geographically located in Brazil, Argentina, Colombia, Ecuador, Venezuela, Bolivia, Chile, Paraguay, Peru and Uruguay were transferred from GM's GMIO segment to GM's newly created GMSA segment. GM has retrospectively revised the segment presentation for all periods presented.
- (c) GM Financial amounts represent income before income taxes.

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The following tables summarize the reconciliation of EBIT adjusted to EBIT and Automotive free cash flow to Automotive Net cash provided by (used in) operating activities (dollars in millions):

	Successor					
	Year Ended	Three Months	Three Months	Three Months	Three Months	Three Months
	December 31, 2010(a)	Ended December 31, 2010(a)	Ended September 30, 2010	Ended June 30, 2010	Ended March 31, 2010	Ended December 31, 2009
EBIT adjusted.....	\$ 7,030	\$ 1,021	\$ 2,275	\$ 2,033	\$ 1,701	\$ (954)
Adjustments.....	447	324	—	—	123	(3,092)
EBIT.....	<u>\$ 7,477</u>	<u>\$ 1,345</u>	<u>\$ 2,275</u>	<u>\$ 2,033</u>	<u>\$ 1,824</u>	<u>\$ (4,046)</u>
Automotive						
Free cash flow.....	\$ 2,389	\$ (2,818)	\$ 1,363	\$ 2,834	\$ 1,010	\$ (2,919)
Capital expenditures.....	4,200	1,088	1,261	1,011	840	1,033
Net cash provided by (used in) operating activities.....	<u>\$ 6,589</u>	<u>\$ (1,730)</u>	<u>\$ 2,624</u>	<u>\$ 3,845</u>	<u>\$ 1,850</u>	<u>\$ (1,886)</u>

(a) GM Financial amounts included in EBIT and EBIT adjusted represent income before income taxes.

Adjustments

In the three months ended December 31, 2010 Adjustments included the following:

- o Gain of \$198 million on the extinguishment of the VEBA Notes;
- o Gain of \$66 million related to the acquisition of General Motors Strasbourg S.A.S; and
- o Gain of \$60 million related to the sale of Nexteer, a manufacturer of steering components and half-shafts, to Pacific Century Motors.

In the three months ended March 31, 2010 Adjustments included a gain of \$123 million as a result of the sale of Saab Automobile AB to Spyker Cars NV.

In the three months ended December 31, 2009 Adjustments included the following:

- o Settlement loss of \$2.6 billion related to the termination of GM's UAW hourly retiree medical plan and Mitigation Plan, under which GM agreed that an independent VEBA would be formed to pay certain healthcare costs of UAW hourly retirees and their beneficiaries;
- o Impairment charge of \$270 million related to GM's investment in Ally Financial common stock;
- o Charges of \$150 million related to the settlement of existing Delphi obligations upon consummation of the Delphi Master Disposition Agreement and GM's agreement to fund the wind-down costs of certain Delphi facilities; and
- o Loss on extinguishment of debt of \$101 million related to the repayment of secured long-term debt of \$400 million (in connection with the purchase of the remaining noncontrolling interest in CAMI Automotive, Inc.).

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	<u>Successor</u>			<u>Combined GM and Old GM</u>
	<u>Three Months Ended</u>	<u>Year Ended</u>	<u>Three Months Ended</u>	<u>Year Ended</u>
	<u>December 31, 2010</u>	<u>December 31, 2010</u>	<u>December 31, 2009</u>	<u>December 31, 2009</u>
Production Volume (units in thousands)(a)				
GMNA - Cars	240	977	235	727
GMNA - Trucks.....	463	1,832	381	1,186
Total GMNA	703	2,809	616	1,913
GME	313	1,234	256	1,106
GMIO - Consolidated Entities	265	1,016	229	752
GMIO - Joint Ventures(b)	747	2,729	592	1,925
Total GMIO.....	1,012	3,745	821	2,677
GMSA.....	241	926	229	807
Total Worldwide	<u>2,269</u>	<u>8,714</u>	<u>1,922</u>	<u>6,503</u>

(a) Production volume includes vehicles produced by certain joint ventures.

(b) The joint venture agreements with SGMW (44%) and FAW-GM (50%) allow for significant rights as a member as well as the contractual right to report SGMW and FAW-GM joint venture production in China.

General Motors Company and Subsidiaries
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	Successor			Combined GM and Old GM
	Three Months Ended	Year Ended	Three Months Ended	Year Ended
	December 31, 2010	December 31, 2010	December 31, 2009	December 31, 2009
Vehicle Sales (units in thousands)(a)(b)(c)(d)(e)				
United States				
Chevrolet – Cars	133	636	133	546
Chevrolet – Trucks.....	257	930	219	799
Cadillac	42	147	36	109
Buick	41	155	30	102
GMC	103	335	78	260
Other	<u>1</u>	<u>12</u>	<u>42</u>	<u>269</u>
Total United States	577	2,215	538	2,084
Canada, Mexico and Other	<u>108</u>	<u>410</u>	<u>100</u>	<u>400</u>
Total GMNA	685	2,625	637	2,484
GME				
Opel/Vauxhall.....	297	1,178	265	1,209
Chevrolet	128	477	107	426
Other	<u>1</u>	<u>7</u>	<u>6</u>	<u>32</u>
Total GME	426	1,662	378	1,668
GMIO				
Chevrolet	263	914	205	629
Wuling.....	240	1,149	247	1,001
Buick	150	551	134	448
GM Daewoo	40	130	41	121
Holden.....	34	141	36	126
FAW-GM	21	88	26	35
GMC	10	35	8	36
Cadillac	6	22	3	11
Other	<u>12</u>	<u>46</u>	<u>12</u>	<u>47</u>
Total GMIO(f)(g)	776	3,077	713	2,453
GMSA				
Chevrolet	284	1,014	222	862
Other	<u>2</u>	<u>11</u>	<u>2</u>	<u>10</u>
Total GMSA	286	1,026	224	872
Total Worldwide	2,173	8,390	1,952	7,477

(a) Includes HUMMER, Saturn and Pontiac vehicle sales data.

(b) Includes GM Saab vehicle sales data through February 2010.

(c) Vehicle sales data may include rounding differences.

(d) Certain fleet sales that are accounted for as operating leases are included in vehicle sales at the time of delivery to the daily rental car companies.

(e) GMNA vehicle sales primarily represent sales to the ultimate customer. GME, GMIO and GMSA vehicle sales primarily represent estimated sales to the ultimate customer.

(f) Includes SGM joint venture vehicle sales in China of 1.0 million vehicles, SGMW and FAW-GM joint venture vehicle sales in China of 1.3 million vehicles and HKJV joint venture vehicle sales in India of 110,000 vehicles in the year ended December 31, 2010. Combined GM and Old GM SGM joint venture vehicle sales in China of 708,000 vehicles and combined GM and Old GM SGMW and FAW-GM joint venture vehicle sales in China of 1.1 million vehicles in the year ended December 31, 2009. We do not record revenue from our joint ventures' vehicle sales.

(g) The joint venture agreements with SGMW (44%) and FAW-GM (50%) allow for significant rights as a member as well as the contractual right to report SGMW and FAW-GM joint venture vehicle sales in China as part of global market share. These entities are not consolidated for

financial reporting purposes. Income and losses related to these entities are recorded in Equity income, net of tax.

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	Successor			Combined GM and Old GM
	Three Months Ended	Year Ended	Three Months Ended	Year Ended
	December 31, 2010	December 31, 2010	December 31, 2009	December 31, 2009
Market Share(a)(b)(c)(d)				
United States – Cars	13.2%	14.3%	15.5%	16.3%
United States – Trucks.....	23.9%	23.0%	24.6%	23.1%
Total United States	19.1%	18.8%	20.2%	19.7%
Total GMNA.....	18.5%	18.2%	19.2%	18.9%
Total GME.....	9.0%	8.8%	8.2%	8.9%
Total GMIO(e)(f)	8.6%	8.8%	8.9%	8.7%
Total GMSA.....	19.6%	19.9%	19.6%	20.0%
Total Worldwide.....	11.5%	11.4%	11.4%	11.6%
U.S. Retail/Fleet Mix				
% Fleet Sales - Cars.....	29.6%	36.9%	34.6%	29.0%
% Fleet Sales - Trucks	19.1%	23.2%	20.5%	21.6%
Total Vehicles	22.3%	28.2%	25.8%	24.7%
GMNA Capacity Utilization(g)	89.6%	89.5%	61.5%	48.0%

(a) Market share information is based on vehicle sales volume.

(b) Includes HUMMER, Saturn and Pontiac vehicle sales data.

(c) Includes GM Saab vehicle sales data through February 2010.

(d) GMNA vehicle sales primarily represent sales to the ultimate customer. GME, GMIO and GMSA vehicle sales primarily represent estimated sales to the ultimate customer.

(e) Includes SGM joint venture vehicle sales in China of 1.0 million vehicles, SGMW and FAW-GM joint venture vehicle sales in China of 1.3 million vehicles and HKJV joint venture vehicle sales in India of 110,000 vehicles in the year ended December 31, 2010. Combined GM and Old GM SGM joint venture vehicle sales in China of 708,000 vehicles and combined GM and Old GM SGMW and FAW-GM joint venture vehicle sales in China of 1.1 million vehicles in the year ended December 31, 2009. We do not record revenue from our joint ventures' vehicle sales.

(f) The joint venture agreements with SGMW (44%) and FAW-GM (50%) allow for significant rights as a member as well as the contractual right to report SGMW and FAW-GM joint venture vehicle sales in China as part of global market share. These entities are not consolidated for financial reporting purposes. Income and losses related to these entities are recorded in Equity income, net of tax.

(g) Two shift rated, annualized.

General Motors Company and Subsidiaries
Supplemental Material
(Unaudited)

	<u>Successor</u>	
	<u>December 31, 2010</u>	<u>December 31, 2009</u>
Worldwide Employment (thousands)		
GMNA(a)	96	103
GME(b)	40	50
GMIO(c).....	32	34
GMSA	31	28
GM Financial.....	<u>3</u>	<u>—</u>
Total Worldwide	<u>202</u>	<u>215</u>
U.S. – Salaried.....	28	26
U.S. – Hourly.....	49	51

- (a) Decrease in GMNA primarily relates to restructuring initiatives.
- (b) Decrease in GME primarily relates to the sale of Saab, employees located within Russia and Uzbekistan transferred from our GME segment to our GMIO segment and restructuring initiatives in Belgium, Germany, Spain and the United Kingdom in the year ended December 31, 2010.
- (c) GMIO reflects a reduction of 2,400 employees due to the sale of GM India in the year ended December 31, 2010.

	<u>Successor</u>		<u>Predecessor</u>
	<u>Year Ended December 31, 2010</u>	<u>July 10, 2009 Through December 31, 2009</u>	<u>January 1, 2009 Through July 9, 2009</u>
Worldwide Payroll (billions).....	\$ 14.0	\$ 6.2	\$ 6.2

General Motors Company and Subsidiaries
Consolidated Statements of Operations
(In millions, except per share amounts)
(Unaudited)

	Successor		Predecessor	
	Year Ended December 31, 2010	July 10, 2009 Through December 31, 2009	January 1, 2009 Through July 9, 2009	Year Ended December 31, 2008
Net sales and revenue				
Automotive sales.....	\$ 135,142	\$ 57,329	\$ 46,787	\$ 147,732
GM Financial and other revenue.....	281	—	—	—
Other automotive revenue.....	169	145	328	1,247
Total net sales and revenue.....	<u>135,592</u>	<u>57,474</u>	<u>47,115</u>	<u>148,979</u>
Costs and expenses				
Automotive cost of sales.....	118,792	56,381	55,814	149,257
GM Financial operating expenses and other.....	152	—	—	—
Automotive selling, general and administrative expense.....	11,446	6,006	6,161	14,253
Other automotive expenses, net.....	118	15	1,235	6,699
Total costs and expenses.....	<u>130,508</u>	<u>62,402</u>	<u>63,210</u>	<u>170,209</u>
Operating income (loss).....	5,084	(4,928)	(16,095)	(21,230)
Equity in income (loss) of and disposition of interest in Ally Financial.....	—	—	1,380	(6,183)
Automotive interest expense.....	(1,098)	(694)	(5,428)	(2,525)
Interest income and other non-operating income, net.....	1,555	440	852	424
Gain (loss) on extinguishment of debt.....	196	(101)	(1,088)	43
Reorganization gains, net.....	—	—	128,155	—
Income (loss) before income taxes and equity income.....	5,737	(5,283)	107,776	(29,471)
Income tax expense (benefit).....	672	(1,000)	(1,166)	1,766
Equity income, net of tax.....	1,438	497	61	186
Net income (loss).....	6,503	(3,786)	109,003	(31,051)
Net (income) loss attributable to noncontrolling interests.....	(331)	(511)	115	108
Net income (loss) attributable to stockholders.....	6,172	(4,297)	109,118	(30,943)
Less: Cumulative dividends on and charge related to purchase of preferred stock.....	1,504	131	—	—
Net income (loss) attributable to common stockholders.....	\$ 4,668	\$ (4,428)	\$ 109,118	\$ (30,943)
Earnings (loss) per share				
Basic				
Net income (loss) attributable to common stockholders.....	\$ 3.11	\$ (3.58)	\$ 178.63	\$ (53.47)
Weighted-average common shares outstanding.....	1,500	1,238	611	579
Diluted				
Net income (loss) attributable to common stockholders.....	\$ 2.89	\$ (3.58)	\$ 178.55	\$ (53.47)
Weighted-average common shares outstanding.....	1,624	1,238	611	579
Cash dividends per common share.....	\$ —	\$ —	\$ —	\$ 0.50

General Motors Company and Subsidiaries
Consolidated Balance Sheets

(In millions, except share amounts)
(Unaudited)

ASSETS	Successor	
	December 31, 2010	December 31, 2009
Automotive Current Assets		
Cash and cash equivalents.....	\$ 21,061	\$ 22,679
Marketable securities.....	5,555	134
Total cash, cash equivalents and marketable securities.....	26,616	22,813
Restricted cash and marketable securities.....	1,240	13,917
Accounts and notes receivable (net of allowance of \$252 and \$250).....	8,699	7,518
Inventories.....	12,125	10,107
Assets held for sale.....	—	388
Equipment on operating leases, net.....	2,568	2,727
Other current assets and deferred income taxes.....	1,805	1,777
Total current assets.....	53,053	59,247
Automotive Non-current Assets		
Restricted cash and marketable securities.....	1,160	1,489
Equity in net assets of nonconsolidated affiliates.....	8,529	7,936
Property, net.....	19,235	18,687
Goodwill.....	30,513	30,672
Intangible assets, net.....	11,882	14,547
Deferred income taxes.....	308	564
Assets held for sale.....	—	530
Other assets.....	3,286	2,623
Total non-current assets.....	74,913	77,048
Total Automotive Assets	127,966	136,295
GM Financial Assets		
Finance receivables (including finance receivables transferred to special purpose entities of \$7,156 at December 31, 2010).....	8,197	—
Restricted cash.....	1,090	—
Goodwill.....	1,265	—
Other assets.....	380	—
Total GM Financial Assets	10,932	—
Total Assets	\$ 138,898	\$ 136,295
LIABILITIES AND EQUITY		
Automotive Current Liabilities		
Accounts payable (principally trade).....	\$ 21,497	\$ 18,725
Short-term debt and current portion of long-term debt (including debt at GM Daewoo of \$70 at December 31, 2010).....	1,616	10,221
Liabilities held for sale.....	—	355
Postretirement benefits other than pensions.....	625	846
Accrued liabilities (including derivative liabilities at GM Daewoo of \$111 at December 31, 2010).....	23,419	22,288
Total current liabilities.....	47,157	52,435
Automotive Non-current Liabilities		
Long-term debt (including debt at GM Daewoo of \$835 at December 31, 2010).....	3,014	5,562
Liabilities held for sale.....	—	270
Postretirement benefits other than pensions.....	9,294	8,708
Pensions.....	21,894	27,086
Other liabilities and deferred income taxes.....	13,021	13,279
Total non-current liabilities.....	47,223	54,905
Total Automotive Liabilities	94,380	107,340
GM Financial Liabilities		
Securitization notes payable.....	6,128	—
Credit facilities.....	832	—
Other liabilities.....	399	—
Total GM Financial Liabilities	7,359	—
Total Liabilities	101,739	107,340
Commitments and contingencies.....		
Preferred stock Series A, \$0.01 par value (2,000,000,000 shares authorized and 360,000,000 shares issued and outstanding (each with a \$25.00 liquidation preference) at December 31, 2009).....	—	6,998
Equity		
Preferred stock, \$0.01 par value, 2,000,000,000 shares authorized:		
Series A (276,101,695 shares issued and outstanding (each with a \$25.00 liquidation preference) at December 31, 2010).....	5,536	—
Series B (100,000,000 shares issued and outstanding (each with a \$50.00 liquidation preference) at December 31, 2010).....	4,855	—
Common stock, \$0.01 par value (5,000,000,000 shares authorized and 1,500,136,998 shares and 1,500,000,000 shares issued and outstanding at December 31, 2010 and 2009).....	15	15
Capital surplus (principally additional paid-in capital).....	24,257	24,040
Retained earnings (accumulated deficit).....	266	(4,394)
Accumulated other comprehensive income.....	1,251	1,588
Total stockholders' equity.....	36,180	21,249
Noncontrolling interests.....	979	708
Total equity.....	37,159	21,957
Total Liabilities and Equity	\$ 138,898	\$ 136,295